Clockwise from top: NY School Principals for the Education of Students with Emotional Disabilities (NYSPEED) Conference; CEO Bryan Murphy with Alpacas Zingaro and Amadeo; ANDRUS Early Learning Center (AELC)
Dear Friends,

As we share the 2015 ANDRUS Annual Report, we do so with a feeling of immense pride for our nearly 90-year history of nurturing hope in the lives of the children and families that we have the privilege to serve. Whether visiting our 110-acre campus that provides a safe haven for healing and growth, our community and mental health service sites that deliver our expertise right to the doorsteps of the individuals and families who need it the most, or our early education center that prepares bright young minds for the future that lies before them, the ANDRUS legacy shines through.

In 2015, our growing animal-assisted therapy program welcomed the addition of alpacas to our campus menagerie of goats, chickens, sheep and dogs. Thanks to generous supporters who attended the 2015 Light Up the Night Gala, designated funds were raised to expand this program. Building upon our commitment to bring mental health services directly into vulnerable communities through initiatives like Healthy Families New York, we were thrilled to receive funding for Parent University, a unique integration of ANDRUS clinical services, trauma-focused care, and home visiting program that aims to fortify parent-child interactions, strengthen parent competency, and create a continuum of care. Moving further outward, the Sanctuary Model’s global reach now includes a partnership with community organizations in the Caribbean, where the Sanctuary Institute is assisting in breaking the school-to-prison pipeline internationally through a trauma-informed lens.

It is through our family of contributors that we are able to pursue this transformative work at ANDRUS. Our 2015 Golf Fore Kids Outing and 2015 Light Up the Night Gala were inspiring celebrations that raised critical funds to ensure that vulnerable children and their families have access to the life-fulfilling resources they need. We salute the individuals, corporations, institutional funders, government agencies, community groups, and staff who choose to give so generously of their dedication, time, expertise, and resources to ensure that ANDRUS can remain a beacon of stability, safety, and hope.

ANDRUS enters 2016 fully engaged in a comprehensive strategic planning process so that we can have an even greater impact on the communities we serve. Led by our Board of Directors, this effort has included staff, donors and professional colleagues within Westchester County and beyond. We look forward to sharing our plans with you and invite you to continue to join us on this journey to change the world, one child at a time.

Respectfully,

Bryan R. Murphy
President & Chief Executive Officer

John P. McLaughlin
Chair, Board of Directors
The ANDRUS Community

In 1928, Yonkers-born philanthropist John E. Andrus created an orphanage on a beautiful, 110-acre property overlooking the Hudson in memory of his wife, Julia, an adopted child of the Dyckman family. More than 85 years later, the Julia Dyckman Andrus Memorial has evolved into ANDRUS: a premier, nationally recognized organization that delivers transformative and leading-edge treatment, education and consulting services to over 4,000 children and families in campus, community and school based settings. At heart, though, ANDRUS remains a family-centered organization that is singularly focused on reinforcing the hope, health and resilience of children and families. It is that goal which brings us all together as one to create the ANDRUS community.

Campus-Based Programs

The Residential Treatment Program: During the year, over 100 children with severe mental and behavioral health issues reside in ANDRUS’ Tudor-style cottages under the full-time guidance of trained and dedicated staff. Benefiting from innovative and highly personalized care and treatment, generations of ANDRUS alumni have gone on to greater independence and stability.

The Day Program: While continuing to live at home, more than 110 children and adolescents and their families utilize the agency’s comprehensive educational, social and psychological services each day, helping them address issues and behaviors disrupting their lives.

Orchard School: Every one of the over 200 children enrolled in ANDRUS’ nationally acclaimed school receive highly specialized instructional services, enabling them to learn at their own pace, without stigma. Orchard School teachers utilize a classroom management plan that is proactive, positive, and instructional, and that aids in the student’s behavioral management. The Orchard School has been designated a Blue Ribbon School of Excellence by the U. S. Department of Education three times.
More than 220 families and 480 children participated in our home visiting programs, Healthy Families New York (HFNY) and the Therapeutic Parent Aide Services (TAPAS) program. Our home visiting program alone served more than 180 families and over 170 children. Within their homes or in neighborhood centers, ANDRUS works closely with each family to help promote the healthy development, school readiness, and literacy skills of their children at critical junctures in their lives. Our home visiting services promote the inner strength of families by building their capacities to handle stress, negotiate service systems, and provide nurturing and effective parenting for their children.

The Early Childhood Initiative (ECI): ANDRUS is the lead agency in ECI, a collaboration of families, elected officials, non-profits, hospitals, schools, businesses and others who have joined together to ensure that children born in Yonkers receive adequate support to maintain good health and maximize their potential.

ANDRUS Early Learning Center (AELC): The AELC offers day care and preschool services for children six weeks to five years old and served over 150 children during 2014 - 2015. With social and emotional development, literacy and Kindergarten readiness at the core of the Center’s efforts, young learners thrive in this uniquely nurturing atmosphere. Special features including indoor/outdoor play spaces, a toy lending library, and the Carter Arts Wing with an art studio and children’s theatre make the AELC unique in Westchester.

Eastchester After-School Youth Program (EASY): Housed at the Anne Hutchinson School, EASY provides homework help, projects, mentoring and supervised recreation for children in grades K-6 five days a week.

Mental Health Clinics: Licensed by the NYS Office of Mental Health, more than 1,500 adults, adolescents and children per year are served in outpatient mental health clinics in Peekskill, Yonkers and White Plains. In addition to clinical services to families, ANDRUS also operates school based mental health clinics in twenty-three schools throughout Yonkers, Peekskill, and Lakeland and in several childcare centers throughout the county.

The Sanctuary Institute: The Sanctuary Institute provides training and consultation services on the Sanctuary Model, a trauma-responsive model of organizational change for organizations that work with vulnerable adults, children and families. The Sanctuary Institute aims to help an agency’s leaders reclaim a culture of hope and innovation. The Sanctuary Model’s transformational process requires deep commitment, but rewards participants with powerful and measurable organizational change. The model has been implemented in more than 350 organizations worldwide.
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Clockwise from left: National Youth Project Using Minibikes (NYPUM);
Andreina Fernandez, Teaching Assistant & Carlton Jay, Music Director;
Opposite page: Graduation 2015

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And many thanks to our staff, kids and parents!
Financial Statements 2015

Statement of Financial Position as of 6/30/2015

Assets
- Cash and cash equivalents: $3,126,491
- Accounts receivable: $4,383,742
- Investments: $39,242,120
- Prepaid expenses and deferred costs: $418,353
- Fixed Assets: $11,663,162
  Total Assets: $58,833,868

Liabilities
- Accounts Payable and accrued expenses: $4,156,398
- Capital lease & loan obligations: $4,004,065
  Total Liabilities: $8,160,463

Net Assets
- Unrestricted: $50,589,789
- Temporarily Restricted: $51,657
- Permanently Restricted: $31,959
  Total Net Assets: $50,673,405

Total Liabilities and Net Assets: $58,833,868

Statement of Activity Year Ended 6/30/2015

Revenue by Type
- Maintenance Income (28%)
- Tuition Income (30%)
- Patient Services (17%)
- Government Grants and Contracts (8%)
- Training/Consulting Fees (6%)
- Contributions (5%)

Expenses by Program
- Campus Based Programs (63%)
- Mental Health Division (19%)
- Community Programs (9%)
- Sanctuary Institute (9%)

Program Revenue
- Maintenance income: $9,407,184
- Tuition income: $10,056,417
- Patient Services: $5,786,711
- Government Grants and Contracts: $2,612,629
- Training Services: $2,087,951
  Total Program Revenue: $29,950,892

Supporting & Other Revenue
- Contributions: $1,785,117
- Endowment Support for Operations: $2,052,526
- Other Revenue: $114,776
  Total Support & Other Revenue: $3,952,419

Total Revenue: $33,903,311

Program Services Expenses
- Campus Based Programs: $18,515,924
- Mental Health Division: $5,465,370
- Community Programs: $2,775,327
- Sanctuary Institute: $2,501,905
  Total Program Expenses: $29,258,526

Supporting Services Expenses
- Management & General: $4,017,961
- Fundraising: $615,342
  Total Supporting Services: $4,633,303

Total Expenses: $33,891,829

Change in Net Assets from Operations: $11,482
Awards
accreditations, licenses and memberships

Accreditations
- Council on Accreditation (COA)
- Healthy Families America
- The Sanctuary Institute

Operating Authority
- New York State Department of Education
- New York State Department of Health
- New York State Office of Children and Family Services
- New York State Office of Mental Health

Recognition
- Blue Ribbon School of Excellence by the U.S. Department of Education
- National Family Week Award

Memberships
- Alliance for Strong Families and Communities
- American Association of Children’s Residential Centers (AACRC)

Memberships continued
- American Psychological Association
- Business Council of Westchester
- Child Care Council of Westchester
- Coalition of Behavioral Health Agencies, Inc.
- Community Planning Council of Yonkers
- Council of Family and Child Caring Agencies (COFCCA)
- New York State Coalition of 853 Schools
- New York State Principals for the Education of the Emotionally Disturbed
- Nonprofit Westchester
- Parents as Teachers International Affiliates
- Westchester County Association
- Westchester Medical Center Collaborative
- Yonkers Chamber of Commerce

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VISION AND MISSION

ANDRUS nurtures hope in children by providing care that empowers them to succeed and by promoting innovation and standards of excellence in the care of children in our community and beyond.

ANDRUS nurtures social and emotional well-being in children and their families by delivering a broad range of vital services and by providing research, training and innovative program models that promote standards of excellence for professional performance in and beyond our service community.

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