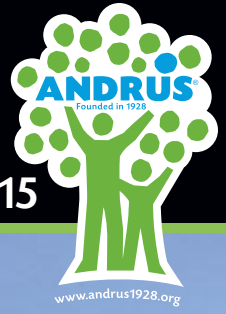


ANNUAL REPORT 2015





Clockwise from top: NY School Principals for the Education of Students with Emotional Disabilities (NYSPEED) Conference; CEO Bryan Murphy with Alpacas Zingaro and Amadeo; ANDRUS Early Learning Center (AELC)



Dear Friends,

As we share the 2015 ANDRUS Annual Report, we do so with a feeling of immense pride for our nearly 90-year history of nurturing hope in the lives of the children and families that we have the privilege to serve. Whether visiting our 110-acre campus that provides a safe haven for healing and growth, our community and mental health service sites that deliver our expertise right to the doorsteps of the individuals and families who need it the most, or our early education center that prepares bright young minds for the future that lies before them, the ANDRUS legacy shines through.

In 2015, our growing animal-assisted therapy program welcomed the addition of alpacas to our campus menagerie of goats, chickens, sheep and dogs. Thanks to generous supporters who attended the *2015 Light Up the Night Gala*, designated funds were raised to expand this program. Building upon our commitment to bring mental health services directly into vulnerable communities through initiatives like *Healthy Families New York*, we were thrilled to receive funding for *Parent University*, a unique integration of ANDRUS' clinical services, trauma-focused care, and home visiting program that aims to fortify parent-child interactions, strengthen parent competency, and create a continuum of care. Moving further outward, the *Sanctuary Model's* global reach now includes a partnership with community organizations in the Caribbean, where the *Sanctuary Institute* is assisting in breaking the school-to-prison pipeline internationally through a trauma-informed lens.

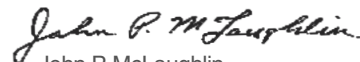
It is through our family of contributors that we are able to pursue this transformative work at ANDRUS. Our *2015 Golf Fore Kids Outing* and *2015 Light Up the Night Gala* were inspiring celebrations that raised critical funds to ensure that vulnerable children and their families have access to the life-fulfilling resources they need. We salute the individuals, corporations, institutional funders, government agencies, community groups, and staff who choose to give so generously of their dedication, time, expertise, and resources to ensure that ANDRUS can remain a beacon of stability, safety, and hope.

ANDRUS enters 2016 fully engaged in a comprehensive strategic planning process so that we can have an even greater impact on the communities we serve. Led by our Board of Directors, this effort has included staff, donors and professional colleagues within Westchester County and beyond. We look forward to sharing our plans with you and invite you to continue to join us on this journey to change the world, one child at a time.

Respectfully,



Bryan R. Murphy
President & Chief Executive Officer



John P. McLaughlin
Chair, Board of Directors



The ANDRUS Community



In 1928, Yonkers-born philanthropist John E. Andrus created an orphanage on a beautiful, 110-acre property overlooking the Hudson in memory of his wife, Julia, an adopted child of the Dyckman family. More than 85 years later, the Julia Dyckman Andrus Memorial has evolved into ANDRUS: a premier, nationally recognized organization that delivers transformative and leading-edge treatment, education and consulting services to over 4,000 children and families in campus, community and school based settings. At heart, though, ANDRUS remains a family-centered organization that is singularly focused on reinforcing the hope, health and resilience of children and families. It is that goal which brings us all together as one to create the ANDRUS community.

Campus-Based Programs

The Residential Treatment Program: During the year, over 100 children with severe mental and behavioral health issues reside in ANDRUS' Tudor-style cottages under the full-time guidance of trained and dedicated staff. Benefiting from innovative and highly personalized care and treatment, generations of ANDRUS alumni have gone on to greater independence and stability.

The Day Program: While continuing to live at home, more than 110 children and adolescents and their families utilize the agency's comprehensive educational, social and psychological

services each day, helping them address issues and behaviors disrupting their lives.

Orchard School: Every one of the over 200 children enrolled in ANDRUS' nationally acclaimed school receive highly specialized instructional services, enabling them to learn at their own pace, without stigma. Orchard School teachers utilize a classroom management plan that is proactive, positive, and instructional, and that aids in the student's behavioral management. The Orchard School has been designated a Blue Ribbon School of Excellence by the U. S. Department of Education three times.





Top and right: AELC Infant Room, and AELC Toddlers

School and Community-Based Programs

Home Visiting and Community Support Services: More than 220 families and 480 children participated in our home visiting programs, Healthy Families New York (HFNY) and the Therapeutic Parent Aide Services (TAPAS) program. Our home visiting program alone served more than 180 families and over 170 children. Within their homes or in neighborhood centers, ANDRUS works closely with each family to help promote the healthy development, school readiness, and literacy skills of their children at critical junctures in their lives. Our home visiting services promote the inner strength of families by building their capacities to handle stress, negotiate service systems, and provide nurturing and effective parenting for their children.

The Early Childhood Initiative (ECI): ANDRUS is the lead agency in ECI, a collaboration of families, elected officials, non-profits, hospitals, schools, businesses and others who have joined together to ensure that children born in Yonkers receive adequate support to maintain good health and maximize their potential.

ANDRUS Early Learning Center (AELC): The AELC offers day care and preschool services for children six weeks to five years old and served over 150 children during 2014 - 2015. With social and emotional development, literacy and Kindergarten readiness at the core of the Center's efforts, young learners thrive in this uniquely nurturing atmosphere. Special features including indoor/outdoor play spaces, a toy lending

library, and the Carter Arts Wing with an art studio and children's theatre make the AELC unique in Westchester.

Eastchester After-School Youth Program (EASY): Housed at the Anne Hutchinson School, EASY provides homework help, projects, mentoring and supervised recreation for children in grades K-6 five days a week.

Mental Health Clinics: Licensed by the NYS Office of Mental Health, more than 1,500 adults, adolescents and children per year are served in outpatient mental health clinics in Peekskill, Yonkers and White Plains. In addition to clinical services to families, ANDRUS also operates school based mental health clinics in twenty-three schools throughout Yonkers, Peekskill, and Lakeland and in several childcare centers throughout the county.

The Sanctuary Institute: The Sanctuary Institute provides training and consultation services on the Sanctuary® Model, a trauma-responsive model of organizational change for organizations that work with vulnerable adults, children and families. The Sanctuary Institute aims to help an agency's leaders reclaim a culture of hope and innovation. The Sanctuary® Model's transformational process requires deep commitment, but rewards participants with powerful and measurable organizational change. The model has been implemented in more than 350 organizations worldwide.



Donors

Generous Friends

July 1, 2014 – June 30, 2015

Julia Dyckman Andrus Society \$10,000 or more

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Community Fund of Bronxville,
Eastchester & Tuckahoe
Mr. and Mrs. David S. Dobell
The Frog Rock Foundation
The Virginia McGuire Foundation
Michael Pellegrini Construction
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The Smith Family Foundation
St. Faith's House Foundation
Surdna Foundation, Inc.

Chairman's Circle \$5,000 - \$9,999

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Titan Advisors, LLC

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Foodsource Plus National Inc.



Clockwise from left: Golf Fore Kids 2015 participants – Left to right: Stephen Condon, Paul Kim, Stephen Brown, Anthony Maucieri; GAP Volunteers; Goats at Hope Space Farm





President's Circle continued

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 Ms. Victoria Lasseter
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 Ms. Mary Malcolm and
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 & Putnam
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\$500 - \$999

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 Mr. John Arenas
 Mr. and Mrs. Dan Bena
 Boos Family Foundation
 Dr. Max Brandt
 The Bronxville Derby Association
 Mr. and Mrs. David E. Brunner



Clockwise from left: National Youth Project Using Minibikes (NYPUM);
 Andreina Fernandez, Teaching Assistant & Carlton Jay, Music Director;
 Opposite page: Graduation 2015



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 Mr. and Mrs. F. Christopher Gilbert
 Mr. Francis Greenburger and

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 Ms. Ellen Greenebaum and
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 and Community School Partners LLC
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Dr. and Mrs. David Blumenthal
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Ms. Marissa S. Boylan
Broadway.com
Mr. Emory Butts
CA Technologies
Caperberry Events
Caramoor Center for Music
and the Arts, Inc.



**At left: Clean Scene Volunteers;
Bottom: Dr. Effinger, Director of Education,
Ifeanyi Matthew, Occupational Therapist,
Assemblywoman Shelley Mayer**

**Opposite page: Board Members standing
from left: Steve Friedman, Jack McLaughlin,
Bill Mulligan, Dave Dobell, Seated from left:
Debbie Clark, Susan Guma, Elin Howe**



In-Kind continued

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Ms. Frances C. Clayton
Designer One
Ms. Francesca Di Mauro
DORF & NELSON LLP
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Eileen Fisher
Empire Merchants
GAP - Greenwich
Ms. Diana Gardella
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Kiwanis Club of Yonkers
Ms. Lisa A. Linsky
Mr. Joel Litvin
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Mr. and Mrs. Larry McCrudden
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Mercy College
The Motorcycle Mall
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Petra Greek Restaurant

PhatBurn
Mr. and Mrs. Neal Pilzer
Ritz-Carlton Westchester
Mr. and Mrs. Markham F. Rollins III
The Rotary Club of Eastchester
and Tuckahoe
Ms. Elyssa Rothe
Mr. and Mrs. Gary Spilatro
The Today Show Toy Drive
Ms. Virginia Trevor
Upscale Limousine
Luxury Car Service
Westchester Marine Corps League
Westchester Philharmonic Inc.
Westchester Restaurant Group
Yonkers Motorcycle Club
Zuppas Restaurant

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Mr. and Mrs. Paul Angeron
Mr. and Mrs. John Apollonio
Mr. Victor Aquino
Ms. Jeniree Aquino
Mr. Charles Bendick
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Volunteer New York
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Ms. Olivia Worden
*And many thanks to our staff, kids
and parents!*



From top: Storytime has a captive audience!;
Light Up the Night 2014



Financial Statements 2015

Statement of Financial Position as of 6/30/2015

Assets

Cash and cash equivalents.....	\$3,126,491
Accounts receivable.....	\$4,383,742
Investments	\$39,242,120
Prepaid expenses and deferred costs	\$418,353
Fixed Assets	\$11,663,162
Total Assets	\$58,833,868

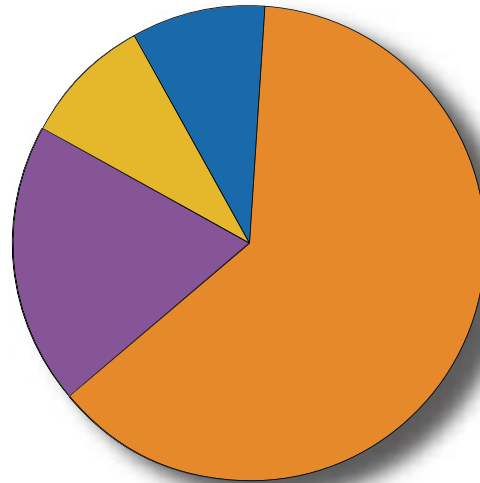
Liabilities

Accounts Payable and accrued expenses	\$4,156,398
Capital lease & loan obligations.....	\$4,004,065
Total Liabilities	\$8,160,463

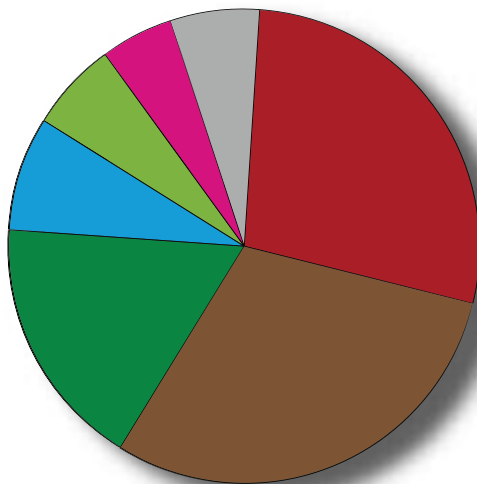
Net Assets

Unrestricted	\$50,589,789
Temporarily Restricted	\$51,657
Permanently Restricted	\$31,959
Total Net Assets	\$50,673,405

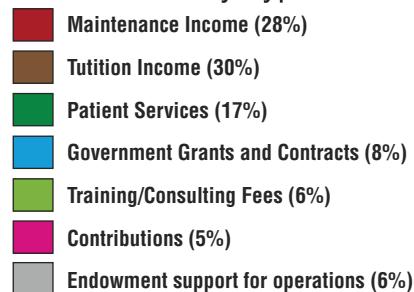
Total Liabilities and Net Assets **\$58,833,868**



Expenses by Program



Revenue by Type



Statement of Activity Year Ended 6/30/2015

Program Revenue

Maintenance income.....	\$9,407,184
Tuition income	\$10,056,417
Patient Services	\$5,786,711
Government Grants and Contracts.....	\$2,612,629
Training Services	\$2,087,951
Total Program Revenue.....	\$29,950,892

Supporting & Other Revenue

Contributions	\$1,785,117
Endowment Support for Operations	\$2,052,526
Other Revenue	\$114,776
Total Support & Other Revenue	\$3,952,419
Total Revenue	\$33,903,311

Program Services Expenses

Campus Based Programs.....	\$18,515,924
Mental Health Division.....	\$5,465,370
Community Programs	\$2,775,327
Sanctuary Institute	\$2,501,905
Total Program Expenses	\$29,258,526

Supporting Services Expenses

Management & General	\$4,017,961
Fundraising.....	\$615,342
Total Supporting Services	\$4,633,303
Total Expenses	\$33,891,829

Change in Net Assets from Operations.....\$11,482

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Thomas J. Condon
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A. Tappen Soper



Awards accreditations, licenses and memberships

Accreditations

Council on Accreditation (COA)
Healthy Families America
The Sanctuary Institute

Operating Authority

New York State Department
of Education
New York State Department
of Health
New York State Office
of Children and Family Services
New York State Office
of Mental Health

Recognition

Blue Ribbon School of Excellence
by the U.S. Department
of Education
National Family Week Award

Memberships

Alliance for Strong Families and
Communities
American Association of Children's
Residential Centers (AACRC)

Memberships continued

American Psychological Association
Business Council of Westchester
Child Care Council of Westchester
Coalition of Behavioral Health
Agencies, Inc.
Community Planning Council
of Yonkers
Council of Family and Child Caring
Agencies (COFCCA)
New York State Coalition of
853 Schools
New York State Principals
for the Education of
the Emotionally Disturbed
Nonprofit Westchester
Parents as Teachers
International Affiliates
Westchester County Association
Westchester Medical Center
Collaborative
Yonkers Chamber of Commerce

Save the World



VISION AND MISSION

ANDRUS nurtures hope in children by providing care that empowers them to succeed and by promoting innovation and standards of excellence in the care of children in our community and beyond.

ANDRUS nurtures social and emotional well-being in children and their families by delivering a broad range of vital services and by providing research, training and innovative program models that promote standards of excellence for professional performance in and beyond our service community.

VISIT US ONLINE AT: www.andrus1928.org

VISIT US ON FACEBOOK AT: facebook.com/AndrusChildren

FOLLOW US ON TWITTER AT: [@AndrusChildren](https://twitter.com/AndrusChildren)

SUBSCRIBE TO OUR YOUTUBE CHANNEL AT: [ANDRUSChildren](https://www.youtube.com/AndrusChildren)

